A message from the Linn County Board of Supervisors:

DEAR LINN COUNTY RESIDENTS,

We are pleased to share with you Linn County’s Popular Annual Financial Report (PAFR) for the fiscal year ending June 30, 2018. Our goal with this report is to help you better understand your county government and how it uses your tax dollars. We believe it is important to share this information with you so that you will have confidence in your elected officials and County staff and to demonstrate results of our daily work to make Linn County a resilient and thriving community.

It has been a busy and productive year.
• We launched a new brand and logo to unify Linn County departments and committees and better serve Linn County customers, and we are currently redesigning our website to elevate your digital experience with us.
• We have started construction on a state-of-the-art public health and child development building, named after two Civil Rights leaders in our community, Dr. Percy and Lileah Harris.
• Our Public Health department earned the 2018 Local Health Department of the Year award from the National Association of County and City Health Officials (NACCHO) as a medium size local health department.
• We became the first county in the state to implement inclusive hiring practices for County positions.
• We hosted Linn County’s first Expungement and Employment Barriers Resource Clinic to help people involved with the criminal justice system overcome barriers to housing, employment and education.
• We received a Gold designation from the national SolSmart program for advancing solar energy growth for homes and businesses.
• We began a pilot program with the Monarch Research Project to add pollinator habitat to 1,000 miles of county secondary road ditches over the next four years.
• We have maintained our Aaa bond rating – the highest rating possible – through responsible budgetary decisions.
• In addition, we continued our Countywide training on customer satisfaction for elected officials, management and staff because we are committed to providing a positive customer experience.

These are just a few of the accomplishments of your County government. We are proud of the benefits they will bring to Linn County residents and visitors, and we hope you are proud of them, too.

Beginning January 2019, three of us will continue our service to the residents of Linn County under a new three-member Board of Supervisors as decided by voters. However, please know that all five of us remain deeply committed to the future of Linn County and have found it a privilege to serve as a Linn County Supervisor and represent you in local government.

We are confident Linn County will continue to lead on important issues and focus on our strategic outcomes of customer satisfaction, quality of life and financial health. We invite you to share any comments, questions or recommendations you may have as we begin this new era.

Sincerely,

James Houser
Stacey Walker
Ben Rogers
Brent Oleson
John Harris

319-892-5102
319-892-5104
319-892-5106
319-892-5107
319-892-5103

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Board of Supervisors changes to three members in January 2019

For 10 years, from 2009-2018, Linn County was governed by a five-member Board of Supervisors. The five-member governing structure took effect in January 2009 following a public vote to increase the number of Board members from three to five. In November 2016, Linn County voters voted to change the number of supervisors from five back to three.

Voters re-elected Supervisors Stacey Walker (District 1), Ben Rogers (District 2) and Brent Oleson (District 3) to the new three-member Board of Supervisors. This change is effective January 2019. To see a map of the three districts, visit LinnCounty.org.

Duties of the Board of Supervisors
The Linn County Board of Supervisors is the legislative, policy-making and administrative branch of county government. The Board is responsible for enforcing ordinances, setting the annual county levy rate, certifying the annual budget — including the budgets for the offices of the five other elected officials, overseeing Linn County’s $118 million budget, guiding the strategic direction of the County and other matters related to the health and welfare of Linn County and its residents.

The Board of Supervisors has fiscal oversight of 20 departments and operational oversight of the majority of those departments and nearly 750 employees. The Supervisors also appoint members of various County boards and commissions.
Linn County government provides residents with a wide range of services including public safety and law enforcement; human and social services; public health; civil and criminal justice system services; parks and conservation; planning and development; construction and maintenance of secondary roads and bridges; vehicle registration; keeping records and vital statistics; elections; general and administrative support services and more. Linn County’s departments work together and with partners locally, regionally and nationally to provide these services and to meet the needs of residents.

Linn County is governed by a Board of Supervisors, elected by voters within districts to four-year staggered terms. Supervisors must live within their districts. The Board appoints a chair and a vice chair, who each serve one calendar year. The chair presides at all meetings of the Board and is recognized as the head of the County for all ceremonial purposes.

In addition to the Board of Supervisors, voters elect the Linn County Attorney, Auditor, Recorder, Sheriff and Treasurer. These offices are elected at-large to four-year terms.

Our Strategy and Core Values
Linn County is focused on creating a Customer-Centered Culture where customers have a positive customer experience. Everything we do at Linn County, from budgeting to programming, to delivering products and services, is guided by our strategic plan that focuses on three outcomes:

- Customer Satisfaction
- Quality of Life
- Financial Health

Communicate openly and effectively
Demonstrate personal integrity and respect for others
Be accountable for our actions and decisions
Recognize valued contributions
Create a supportive, positive work environment

Mission
Provide all customers the most satisfying products while maintaining sound fiscal management in order to enhance the quality of life in Linn County.

ABOUT THIS REPORT
This report is referred to as a Popular Annual Financial Report (PAFR) by the Government Finance Officers Association (GFOA) because it is intended to provide the populace with information about Linn County’s financial condition in a summarized, easily understandable format.

Financial information in this report is from Linn County’s audited Comprehensive Annual Financial Report (CAFR) for the fiscal year ending June 30, 2018. The CAFR is prepared in accordance with generally accepted accounting principles (GAAP) and contains audited financial statements. The information in the CAFR by its nature can be technical and complex and, as such, not as useful to residents wishing to gain an overview of the County’s finances. The PAFR has been prepared to simplify the information in the CAFR and better inform the public about the overall financial condition of the County, without the heavy use of technical accounting terms or excessive detail. It is not intended to be a substitute for the more detailed and audited CAFR.

This report is part of Linn County’s ongoing commitment to keep residents informed about the County’s finances and to be accountable for how tax dollars are managed and spent. While the main purpose of this report is to provide financial information, it also includes brief discussion of select County programs and initiatives and demonstrates the vital role of county government.

Linn County’s full Comprehensive Annual Financial Report (CAFR) and Popular Annual Financial Report are available from the Linn County Finance and Budget Department and online at LinnCounty.org/Finance.

COMMENTS AND QUESTIONS
This Popular Annual Financial Report (PAFR) is intended to provide information about Linn County’s financial condition in a summarized, clear and transparent format. Questions, comments or suggestions for improvement should be sent to Linn County Finance and Budget Department, 935 2nd St. SW, Cedar Rapids, IA 52404 or emailed to LCCommunicationsOffice@linncounty.org.
**Auditor’s Office**

*The vision of the Auditor’s Office is Every Person Engaged in Local Government.*

The Auditor serves as:

- **County Commissioner of Elections** maintaining voter registration records
- **County Commissioner of Registration** maintaining voter registration records
- **Clerk to the Board of Supervisors** and responsible for managing the County’s central accounting system, processing payroll, issuing payments to vendors and tabulating taxable valuations
- **Property records management** processing transfers of ownership and maintaining property and mailing addresses

The office's website at www.linncounty.org/auditor is content-rich, offering agendas and minutes of meetings of the Board of Supervisors; links to applications for various permits; an elected officials directory; summaries of payments to vendors; a property tax calculator and estimator; tax levy information; top owners of real estate data; out-of-state employee travel information; mapping services with assessed value and property tax information; school district boundaries; and voting precinct locations.

The office also maintains www.linncountyelections.org which provides access to all election-related information for Linn County.

**County Attorney’s Office**

The Linn County Attorney’s Office is assigned 75 legal duties under the Iowa Code and endeavors to provide professional and experienced legal services to the citizens of Linn County. Linn County Attorney Jerry Vander Sanden places special emphasis on the vigorous prosecution of violent and repeat offenders.

The County Attorney’s Office has three divisions:

- **The Criminal Division** is responsible for the prosecution of criminal cases.
- **The Civil Division** provides legal assistance to Linn County departments.
- **The Juvenile Division** is responsible for reviewing and prosecuting juvenile delinquency cases.

**Recorder’s Office**

The Recorder’s Office maintains official documents for homes, families and businesses.

Certified copies of all records are available to the public.

Office services include:

- Maintaining real estate transactions and documents (deeds, contracts, mortgages, among others)
- Registration and titles for boats, snowmobiles and all-terrain vehicles
- Issuing hunting, fishing and trapping licenses
- Serving as a passport acceptance agency
- Processing marriage licenses
- Storing birth, death and marriage records

**Sheriff’s Office**

Linn County has the second largest Sheriff’s Office in Iowa. It is comprised of seven divisions:

- **Patrol Division** provides uniformed patrol services, accident investigation, bomb squad, school resource officer, immediate response unit, K-9 unit, and a paramedic level rescue service.
- **Criminal Division** conducts crime scene processing, follows up on crime reports and initiates narcotics and vice investigations.
- **Communications Division** serves the Sheriff’s Office, four police departments, four ambulance services and 20 fire departments in Linn County.
- **Correctional Center** is a 401-bed facility and the only jail in Linn County.
- **Civil Division** serves legal notices within the county.
- **Financial Division** collects Correctional Center room and board fees, unpaid court fines, town contract fees, and civil process fees.
- **General Services Division** provides support services including inventory management, building and vehicle maintenance, employee training, and oversees the reserve deputy program.

**Treasurer’s Office**

The Treasurer’s Office collects property taxes on behalf of all jurisdictions in Linn County – cities, school districts and other taxing bodies – and distributes the taxes collected to each jurisdiction.

Distribution of property taxes:

- Approximately 16 percent of property taxes paid by Linn County property owners within incorporated areas are used to fund County government operations and services.
- The remaining 84 percent goes to the property taxpayer’s city of residence, school district and other taxing bodies in the county.
- Linn County taxes represent slightly more than one-third of property taxes for rural residents.
- See the reverse side of your property tax statement for a detailed breakdown by percentage and actual dollar amount of how your individual property taxes are distributed among the taxing jurisdictions.

**Other services include:**

- Managing and investing County funds
- Motor vehicle title registrations
- Issuing license plates

To pay property taxes or renew vehicle registrations online, go to www.iowataxandtags.org. Renewal forms and payments can also be sent through the mail or paid in person at the Treasurer’s Office.
About Linn County

Linn County is located in East Central Iowa and is the second most populous county in the state. Originally home to the Sac, Fox and Winnebago tribes, this area’s first settlers arrived in 1836. In 1839, the area was named Linn County in recognition of Lewis Fields Linn, a Missouri senator and strong proponent of Western expansion and development. The first rail line was established in Cedar Rapids in 1859. Barge and rail transportation were key in the emergence of Cedar Rapids as the freight, commerce and grain milling center of Eastern Iowa. Today, the city is home to some of the largest grain processing companies in the world – Quaker Oats, Cargill, ADM Corn Processing, Ingridion, Genencor, Ralston Foods and General Mills. Over the years the rural areas of Linn County grew as well. Farmsteads appeared and small communities developed. The communities varied in size, but often retail merchandise, professional services and social activities became available for those nearby.

Growth

Linn County is one of the fastest growing areas in Iowa. A report from the Population and Economic Forecasts Technical Advisory Committee predicted a 10 percent population increase each decade through 2030 and job growth of 14 percent to 21 percent each decade.

Economy

Linn County continues to be Iowa’s largest manufacturing center and its agricultural, industrial and service based companies provide economic stability to the local economy. Modest growth in manufacturing will continue even though major employment gains continue to be in service industries with financial services representing the largest growth area from the prior year. Only about 2 percent of Linn County employment population is directly employed in farming.

QUICK FACTS

- Linn County FY19 Budget: $118 million
- Percent of Budget from Property Taxes: 58%
- Employees: 729
- Square Miles: 726
- Approximate Miles of Secondary Roads: 1,147

TOP 10 EMPLOYERS

<table>
<thead>
<tr>
<th>Rank</th>
<th>Company Name</th>
<th>Employees</th>
<th>Percent of Total County Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Rockwell Collins International</td>
<td>8,700</td>
<td>5.12%</td>
</tr>
<tr>
<td>2</td>
<td>Transamerica Life Insurance Company</td>
<td>3,800</td>
<td>2.24%</td>
</tr>
<tr>
<td>3</td>
<td>Unity Point Health – St. Lukes Hospital</td>
<td>2,979</td>
<td>1.75%</td>
</tr>
<tr>
<td>4</td>
<td>Cedar Rapids Community Schools</td>
<td>2,879</td>
<td>1.70%</td>
</tr>
<tr>
<td>5</td>
<td>Hy-Vee Food Stores</td>
<td>2,326</td>
<td>1.37%</td>
</tr>
<tr>
<td>6</td>
<td>Nordstrom Direct</td>
<td>2,150</td>
<td>1.27%</td>
</tr>
<tr>
<td>7</td>
<td>Mercy Medical Center</td>
<td>2,140</td>
<td>1.26%</td>
</tr>
<tr>
<td>8</td>
<td>City of Cedar Rapids</td>
<td>1,309</td>
<td>0.77%</td>
</tr>
<tr>
<td>9</td>
<td>Four Oaks</td>
<td>1,100</td>
<td>0.65%</td>
</tr>
<tr>
<td>10</td>
<td>Linn-Mar Community School District</td>
<td>987</td>
<td>0.58%</td>
</tr>
</tbody>
</table>

Population: 224,690
Median Age: 37.63
Per Capita Personal Income: $53,574
Unemployment: 2.7%
Public School Enrollment: 38,338
Private School Enrollment: 3,304

Source: Linn County FY19 Budget Document

Source: FY18 Linn County Comprehensive Annual Financial Report
Note: Total employment encompasses the Cedar Rapids Metropolitan Statistical Area
Linn County has a new look! In 2018, Linn County unveiled a new brand and logo system to create greater visual consistency among County departments and committees and to better serve customers.

Creating consistency across County services through a unified Linn County brand is an extension of Linn County’s Customer-Centered Culture and countywide efforts to increase customer satisfaction. The new County brand will help customers more easily identify official Linn County products, programs and services and easily differentiate between official County programs and services and organizations that operate separately from the County.

The new brand system includes a fresh new logo that is bold and modernized. The multicolored logo signifies Linn County’s diversity in livelihoods including farms, businesses (large and small), agribusiness, education and nonprofit organizations. Each color represents an important sector of Linn County: Green represents the land; Blue for water resources; Orange for quality of life; and Red for the excitement and energy you naturally sense or feel in Linn County. The letters are stacked to mirror the actual shape of Linn County on a map. The leaf is a symbol of growth and vitality.

Full implementation of the new logo and brand will be gradual as the new images are integrated on official documents, County vehicles, digital platforms and other uses. County departments are encouraged to use remaining inventory of items such as letterhead and envelopes.

For more information about Linn County’s new brand, visit LinnCounty.org/Brand.

The Linn County Conservation Board moved forward on the first projects to benefit from the $40 million voter-approved Water & Land Legacy Bonds to invest in our water, land, habitat, parks and trails. In spring 2018, the Linn County Board of Supervisors issued $5.4 million in bonds to help leverage projects that will protect sources of drinking water, improve water quality, protect natural areas and wildlife habitats, provide natural floodwater storage and improve Linn County parks and trails.

These initial projects were reviewed by the Linn County Bond Public Review Committee and included wetland enhancements and restoration at Wickiup Hill, Buffalo Creek and the Paris Natural Area; oxbow restoration in the Wapsipinicon River basin; pollinator plantings; creating ADA compliant facilities and playground at Riverside day use area of Pinicon Ridge Park; enhanced wayfinding at Squaw Creek Park; and improvements to the Grant Wood Trail, Hoover Nature Trail and Cedar Valley Nature Trail.

To read the full list of uses for the initial bond funds and for future updates, visit LinnCountyParks.com.

New website launches in 2019

Linn County will launch a redesigned website in 2019. We are using customer survey responses and user analytics to create a better online experience for you – our customer. The new website will be mobile responsive with improved navigation and quick access to the most sought after links and information. The homepage will have an enhanced news section so you can stay up to date on County news and easily subscribe to notifications via email or text message. It’s one more way Linn County is focused on customer satisfaction.

First bonds issued for WATER & LAND LEGACY

The Linn County Conservation Board moved forward on the first projects to benefit from the $40 million voter-approved Water & Land Legacy Bonds to invest in our water, land, habitat, parks and trails. In spring 2018, the Linn County Board of Supervisors issued $5.4 million in bonds to help leverage projects that will protect sources of drinking water, improve water quality, protect natural areas and wildlife habitats, provide natural floodwater storage and improve Linn County parks and trails.

More than 100 people joined Linn County officials and Harris family members on May 18, 2018, at the groundbreaking ceremony for Linn County’s Dr. Percy and Lileah Harris Building. The Harris Building will provide much-needed space for Linn County Public Health and an expanded learning environment for children served by Linn County Child & Youth Development Services. The Linn County Board of Supervisors unanimously voted to posthumously honor Dr. Percy and Lileah Harris by naming the building after them in recognition of their lifetime of dedication and service to health and education in Linn County. The building will be located at 1020 6th St. SE in Cedar Rapids near the NewBo and Oakhill Jackson neighborhoods. Completion is expected in late 2019.

Groundbreaking celebration for HARRIS BUILDING

DID YOU KNOW?

• If you have a prescription not covered by insurance, the National Association of Counties Prescription Discount Card Program could save you money. The card can even be used for pet prescriptions from participating pharmacies. Visit NacoRx.org to learn more.

• Linn County has a Customer Satisfaction Policy. The goal is to promote positive customer experiences. Read the policy online at LinnCounty.org/CustomerSatisfactionPolicy.
Local high school students are **FUTURE LEADERS OF LINN COUNTY**

In April 2018, 26 area high school students participated in the first Future Leaders of Linn County event. Linn County created this one-day event, held during National County Government Month, to engage high school students in the government process by providing a hands-on, comprehensive learning experience that culminated with six students serving on a mock Board of Supervisors.

During interactive sessions with County staff, the students were briefed on simulated County business and were presented with challenges and decisions to make in preparation for the mock Board of Supervisors meeting. The simulated challenges were developed to engage students in critical thinking and to demonstrate the wide-ranging issues and difficult decisions involving county government and the impact those policy decisions have on residents and the community.

**DID YOU KNOW?**

Linn County maintains a prestigious Aaa bond rating from Moody's Investors Services. This is the highest rating possible for credit worthiness, which attests to Linn County's strong economic health and prudent fiscal management and translates into substantial savings for taxpayers.

**ELECTION INTEGRITY**

The Linn County Auditor's Office continued its work to maintain the security of election systems. Efforts included reviewing the office's cybersecurity procedures, preparing for changes brought about by the Elections Modernization & Integrity Act (Voter ID Act) and training poll workers on the new regulations mandated by the new state law. Elections staff is committed to making the voting experience efficient and secure while encouraging all eligible citizens to exercise their right to vote.

More than 100 people attend **EXPUNGEMENT CLINIC**

Linn County hosted the largest Expungement Clinic ever in the state of Iowa and the first in Linn County in 2018. The clinic was cosponsored by Linn County, the City of Cedar Rapids and Iowa Legal Aid and aimed to help people involved with the criminal justice system overcome barriers to housing, employment and education. Criminal justice involvement can make it difficult to find a job or housing, which can lead to people remaining in a cycle of unemployment and homelessness.

Through Iowa Legal Aid, volunteer attorneys licensed by the State of Iowa assisted eligible attendees with issues related to expungement, court debt, drivers' licenses and vehicle registration and voting rights. Community organizations also attended and provided resources for financial planning, transportation, housing and other related topics.

**PUBLIC SAFETY ENHANCEMENTS**

The Linn County Sheriff's Office is nearing completion of training all deputies, correctional officers, correctional nurses and dispatchers in Crisis Intervention Training. This 40-hour training provides ways to more readily identify people who are having mental health issues and teaches ways to de-escalate these situations.

The Linn County Board of Supervisors authorized a staffing increase of nine deputy sheriffs. This will lessen the amount of required, involuntary overtime for deputies.

In 2018, the Linn County Attorney's Office developed and implemented several new initiatives designed to hold offenders accountable and promote public safety for the people of Linn County.

The first initiative involves new efforts to aggressively prosecute those who violate probation and includes a policy of recommending that serious offenders be held without bond pending their hearing. Those who violate the terms and conditions of their probation pose an unacceptable risk to public safety which justifies swift and sure sanctions for their misconduct.

In addition, new measures are being applied against those who have been convicted of attempting to elude peace officers. Noting an alarming increase in the number of offenders who engage in high-speed chases with the police, Linn County Attorney Jerry Vander Sanden drafted and adopted new strategies and uniform procedures to ensure that the most serious charge supported by the evidence is filed and that offenders receive a just sentence for their offense.
CENTER POINT DEPOT
makes National Register of Historic Places list

The historic train depot in Center Point, owned by Linn County Conservation, has been added to the National Register of Historic Places. The Linn County Historic Preservation Commission and the Center Point Historical Society held a public celebration to mark the milestone. The National Park Service’s National Register of Historic Places is part of a national program to coordinate and support public and private efforts to identify, evaluate and protect America’s historic and archeological resources.

This depot was acquired by Linn County Conservation in 1981 and has undergone two significant renovations. Built in 1914, the depot was a popular stop along the old Waterloo, Cedar Falls and Northern (WCF&N) railroad with passenger service until 1956. The rail line was abandoned in the 1970s and eventually developed into the Cedar Valley Nature Trail. The building currently houses the Center Point Historical Society Museum, which is open Sundays 2 to 4 p.m. May to August and by appointment year round.

Safe, Equitable and Thriving Communities (SET)
task force begins next phase

Linn County, the City of Cedar Rapids and the Cedar Rapids Community School District announced a partnership with the Greater Cedar Rapids Community Foundation to establish a fund to address inter-relational factors that lead to youth violence in Cedar Rapids as identified by the Safe, Equitable and Thriving Communities (SET) Task Force. The Community Foundation will facilitate a competitive grantmaking process to help accomplish the identified goals.

Linn County and the City of Cedar Rapids have each committed $100,000 to this effort. The Cedar Rapids Community School District has provided $25,000 in funding. The fund, held at the Greater Cedar Rapids Community Foundation, will provide over $150,000 in grant funding in 2019 to organizations that are helping to accomplish the SET Task Force recommendations. The Community Foundation will engage nonprofit organizations, governmental bodies and community groups in identifying and developing promising grant applications.

GLOSSARY OF TERMS

Accrual Basis – The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events and other circumstances occur rather than only in the periods in which cash is received or paid by the government.

Appropriation – An authorization made by the governing body to establish legal authority for officials to obligate and expend resources.

Assessed Value – A value that is established for real estate or other property by a government as a basis for levying taxes. Property values are established by the City Assessor if located in Cedar Rapids, or by the County Assessor if located outside Cedar Rapids city limits.

Deferred Inflow of Resources – The amount of assets that have been recognized but the related revenue has not been recognized since the assets are not collected within the current year or expected to be collected soon enough thereafter to be used to pay liabilities of the current year. Includes property tax receivable not collected within sixty days after year end.

Deferred Outflow of Resources – Represents a consumption of net position that applies to a future period and will not be recognized as an outflow of resources until then. Consists of unrecognized items not yet charged to pension expense and contributions from the employer after the measurement date but before the end of the employer’s reporting period.

General Fund – The fund used to account for the activities of a government that are carried out primarily to provide services to citizens and that are financed primarily through taxes and intergovernmental revenues.

Levy – The total amount of taxes imposed by the government.

Levy Rate – The rate used in calculating taxes based upon the value of property, expressed in an amount per thousand dollars of assessed value.

Net Investment in Capital Assets – Equals capital assets net of accumulated depreciation and any outstanding borrowings used for their acquisition.

Property Tax – Taxes levied according to the property’s taxable value and the tax rate.

Restricted Net Position – Assets are reported as restricted when there are limitations imposed on their use by legislation, creditors, grantors or laws or regulations of other governments.

Rollback – The reduction in taxable value of property as computed annually by the State of Iowa.

Unrestricted Net Position – Represents the difference between assets and liabilities not restricted for use.

STATEMENT OF NET POSITION

Net position serves as an indicator of a government’s financial position. The assets and deferred outflows of resources of the County exceeded the liabilities and deferred inflows of resources at the close of the most recent fiscal year by $209,076,000. The largest portion of the County’s net position is the Net Investment in Capital Assets (e.g., land, infrastructure, buildings, and machinery and equipment). The debt related to the Investment in Capital Assets is liquidated with sources other than capital assets. The $8,929,000 increase includes a $10,553,000 increase in capital assets and a $5,640,000 net increase in general obligation bonds. Unrestricted net position – the part of net position that can be used to finance day-to-day operations without constraints established by debt covenants, enabling legislation, or other legal requirements – decreased $7,809,000 at June 30, 2018, primarily the result of GASB Statement 75 implementation.

Current and other assets increased $7,212,000 to $147,675,000. Included was an increase of $6,368,000 or 11 percent in pooled cash and investments. Accounts receivable increased $1,520,000. The increase in pooled cash includes a $2,642,000 general fund increase, a $2,826,000 increase in the capital projects fund, and a $2,384,000 increase in the MHDS fund. The general fund increase includes approximately $1,030,000 levied by the County to remain in compliance with the fund balance reserve policy along with $529,000 in additional interest revenue. Capital projects pooled cash includes the $5,515,000 Land and Water Legacy bonds issued in late June offset by expenses for Secondary Roads Local Option Sales Tax projects expended throughout the fiscal year. Linn County is one of nine counties included in a consortium created to redesign mental health services. The East Central Region (ECR) continues to collect property taxes for services previously provided by each county. The Region then requests payments from the counties for services rendered. The Region has yet to fully implement those programs. The increase in accounts receivable is the result of a repayment due the County for architectural work on the new Public Health building.

The County adopted GASB Statement No. 75, Accounting and Financial Reporting for Other Postemployment Benefits Other Than Pensions and requires governments calculate and report the costs and obligations associated with postemployment benefits other than pensions (OPEB) in their basic financial statements. Employers are required to recognize OPEB amounts for all benefits other than pensions (OPEB) in their basic financial statements. Employers are required to recognize OPEB amounts for all benefits provided through the plan which include the total OPEB liability, deferred outflows of resources, deferred inflows of resources, and OPEB expense. The beginning net position for governmental activities was restated by $3,242,368 to retroactively report the increase in the OPEB liability as of July 1, 2017. OPEB expense for fiscal year 2018 and deferred outflows of resources at June 30, 2017 were not restated.
Financial Highlights of Fiscal Year 2018

The Statement of Net Position and Statement of Activities are prepared on the accrual basis for the year ended June 30, 2018. The budgeted revenue and expenditures summaries include governmental funds only.

Statement of Net Position

For Years Ending June 30, 2018 and June 30, 2017
(Thousands of Dollars)

<table>
<thead>
<tr>
<th>Year</th>
<th>Assets Net Position</th>
<th>Liabilities Net Position</th>
<th>Deferred inflows of resources</th>
<th>Deferred outflows of resources</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>$332,766</td>
<td>$11,121</td>
<td>$70,431</td>
<td>$71,079</td>
</tr>
<tr>
<td>2017</td>
<td>$350,531</td>
<td>$13,420</td>
<td>$83,796</td>
<td>$71,079</td>
</tr>
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</table>

Changes in Net Position

For Years Ending June 30, 2018 - June 30, 2015
(Thousands of Dollars)

<table>
<thead>
<tr>
<th>Year</th>
<th>Assets Net Position</th>
<th>Liabilities Net Position</th>
<th>Deferred inflows of resources</th>
<th>Deferred outflows of resources</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>$209,076</td>
<td>$201,809</td>
<td>$71,079</td>
<td>$71,079</td>
</tr>
<tr>
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<td>$201,809</td>
<td>$186,978</td>
<td>$71,079</td>
<td>$71,079</td>
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<tr>
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<td>$186,978</td>
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<tr>
<td>2015</td>
<td>$174,264</td>
<td>$163,209</td>
<td>$71,079</td>
<td>$71,079</td>
</tr>
</tbody>
</table>

Statement of Activities

For Years Ended June 30, 2018 and 2017

GOVERNMENT-WIDE REVENUES (Expressed in millions)

<table>
<thead>
<tr>
<th>Revenue Type</th>
<th>FY18</th>
<th>FY17</th>
</tr>
</thead>
<tbody>
<tr>
<td>Property taxes</td>
<td></td>
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<tr>
<td>Charges for services</td>
<td></td>
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<tr>
<td>Operating grants and contributions</td>
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<tr>
<td>Other county taxes</td>
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<tr>
<td>Capital grants and contributions</td>
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<tr>
<td>Other revenues</td>
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<tr>
<td>State replacements and credits</td>
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</tbody>
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GOVERNMENT-WIDE EXPENSES (Expressed in millions)

<table>
<thead>
<tr>
<th>Expense Type</th>
<th>FY18</th>
<th>FY17</th>
</tr>
</thead>
<tbody>
<tr>
<td>Roads and transportation</td>
<td></td>
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<tr>
<td>Public safety and legal services</td>
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<tr>
<td>Administration</td>
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<tr>
<td>Physical health and social services</td>
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<tr>
<td>Mental health</td>
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<tr>
<td>County environment and education</td>
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<tr>
<td>Government services to residents</td>
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</tbody>
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Revenues for the County’s governmental activities increased $5,341,000 or 4.5 percent while total expenses increased $10,238,000 or 10.0 percent. Key elements include:

- The $3,270,000 or 5.5 percent increase in County property taxes represented overall valuation growth of 5.5 percent and no change in the countywide levy rate.
- The decrease in operating grants and contributions included a reduction in Conservation donations and road construction projects reimbursed from cities.
- Changes to the County’s investment portfolio resulted in an investments income increase.
- The public safety increase included additional Sheriff staffing of nearly $400,000 and pension cost increases of $817,000 in the sheriff’s office.
- The physical health and social services increase included $281,000 in general assistance and services to veterans as well as a $311,000 increase in communicable disease and prevention expenses.
- The County’s $1,500,000 economic development grant to Prospect Meadows, increased Information Technology staffing and operational costs of $295,000, as well as additional policy and administration costs of $725,000, were part of the administration increase of $3,440,000.
REVENUES – Where the money comes from...
In order for Linn County to provide necessary services for our residents, the County must generate revenue.

Property taxes are the largest source of revenue for Linn County and account for $64 million or 58% of total revenues in FY19.

Intergovernmental funds, which is revenue received from another government that must be used for a specific purpose, represent 24% of the total revenues in FY19.

Other taxes, which includes Local Option Sales Tax revenue and utility replacement excise tax, make up 8% of revenues.

Charges for services, including fees collected by the Recorder, Treasurer, and Sheriff, along with fees collected for safety, recreation and health, account for 7% of revenues.

The remaining categories, each representing 1% of Linn County’s FY19 revenues, are licenses and permits, use of money, and miscellaneous. Use of money and property is comprised of interest received from investments and rental income. Miscellaneous revenue includes the sale of commodities, special assessments, donations, transit fares and unclaimed property.

RURAL PROPERTY TAX SAVINGS
Rural property owners saved $1.00 per thousand on County property taxes in FY18 due to the Local Option Sales Tax proceeds directed to property tax relief for rural Linn County.

EXPENDITURES – Where the money goes...
At 25%, public safety and legal services make up the largest portion of expenses for Linn County in FY19. Functions include law enforcement, criminal prosecutions, juvenile delinquency cases, medical examiner, and emergency services.

Physical health and social services, which includes public health, Veterans services, and children, family and elderly services, comprise 14% of FY19 expenditures.

Also at 14% is administration, which includes general county management, information technology and risk management services.

Mental health expenditures account for 13% of expenditures.

Roads and transportation represent 12% of total expenditures and includes road maintenance and equipment, and the Linn County LIFTS transit program.

Capital projects represent 8% of the budget and include road and bridge construction and certain conservation projects.

County environment and education make up 7% of total expenditures.

Government services to residents include elections, motor vehicle registrations and licensing, and recording public documents and represent 4% of total expenditures.

Debt service comprises the remaining 3% of expenditures and includes principle and interest costs from bond issues.
Your property tax dollars at work

If you own property in Linn County, your annual tax bill funds much more than County government. Other agencies – including school districts and municipalities – each establish a levy rate, which is reflected in annual tax bills. The Linn County Treasurer’s Office collects property taxes and then distributes them to each of the taxing jurisdictions. Linn County receives only a portion of your property tax dollars while the largest portion goes to your school district and/or city. The percentage of property taxes that fund Linn County services will vary depending on where your property is located. As an example, approximately 16 percent of property taxes paid by the average Cedar Rapids resident is used to fund Linn County government operations and services.

Linn County’s goal is to provide quality public services at an affordable cost. The cost of County services in FY19 for the owner of a home valued at $150,000 is $40.58 per month. This is $38 less than FY18 and is based on the countywide levy rate of $5.84 per $1,000 of taxable value. It does not include the rural levy rate paid by rural residents.

Monthly cost of property tax-supported services by Linn County service areas in FY19 based on a $150,000 home:

County taxes paid by homeowner

FY19 is the fifth year in a row that the Board of Supervisors adopted a budget that did not raise the countywide levy rate. In FY19, the countywide levy rate was reduced to $5.84 from $6.14 per $1,000 of taxable value. The 30-cent reduction in the countywide levy rate is due to a decrease in the mental health levy. Linn County’s reduction in the mental health levy is a result of the state requirement for Mental Health and Disability Services Regions to spend down their mental health fund balances. To comply with this requirement, Linn County reduced its mental health levy rate for FY19 and will use fund balance dollars to fund mental health expenditures for FY19.

Rural residents will pay $8.55 per thousand dollars of taxable value, including the rural services levy rate of $2.71 with net property taxes decreasing due to valuation growth.

Linn County has the second lowest levy rate among the six largest urban counties in Iowa. The chart to the right is based on a home assessed at $150,000.
Outstanding Achievement in Financial Reporting

The Government Finance Officers Association of the United States and Canada (GFOA) has given an Award for Outstanding Achievement in Popular Annual Financial Reporting (PAFR) to Linn County for its Popular Annual Financial Report for the fiscal year ended June 30, 2017. This is a prestigious national award recognizing Linn County's conformance with the highest standards for preparation of state and local government popular reports.

To receive an Award for Outstanding Achievement in Popular Annual Financial Reporting, a government unit must publish a Popular Annual Financial Report whose contents meet program standards for creativity, presentation, understandability and reader appeal.

An Award for Outstanding Achievement in Popular Annual Financial Reporting is valid for a period of one year. Linn County has received this award for 20 consecutive years. We believe our current report continues to conform to the Popular Annual Financial Reporting requirements.

Linn County's Comprehensive Annual Financial Report (CAFR), one of the supporting documents for this report, also represents award-winning work, having earned the GFOA's Certificate of Achievement for Excellence in Financial reporting for 29 consecutive years. Linn County has also received the Distinguished Budget Award from GFOA for 23 consecutive years.

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Linn County makes it easy for you to stay informed about County news, services and events by offering email and/or text message notifications.

Topics available for subscription include:
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- News releases
- Meeting agendas
- Election information
- Road construction updates
- Snow removal updates
- Air quality alerts
- Meeting notices
- and more

Visit Linn County’s website at LinnCounty.org NOTIFY Me to sign-up to receive the information that is important to you.

CONTACT US

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<thead>
<tr>
<th>Department</th>
<th>Email</th>
<th>Phone</th>
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<tbody>
<tr>
<td>ASSESSOR</td>
<td><a href="mailto:assessor@linncounty.org">assessor@linncounty.org</a></td>
<td>892-5220</td>
</tr>
<tr>
<td>ATTORNEY</td>
<td><a href="mailto:county_attorney@linncounty.org">county_attorney@linncounty.org</a></td>
<td>892-6350</td>
</tr>
<tr>
<td>AUDITOR</td>
<td><a href="mailto:auditor@linncounty.org">auditor@linncounty.org</a></td>
<td>892-5300</td>
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<tr>
<td>BOARD OF SUPERVISORS</td>
<td><a href="mailto:bd_supervisors@linncounty.org">bd_supervisors@linncounty.org</a></td>
<td>892-5000</td>
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<td>COMMUNITY SERVICES</td>
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<td>Core Services</td>
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<td>Child &amp; Youth Development Services</td>
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<td>Home Health</td>
<td><a href="mailto:homecare@linncounty.org">homecare@linncounty.org</a></td>
<td>892-5780</td>
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<td>Juvenile Detention &amp; Diversion Services</td>
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<td>Options of Linn County</td>
<td><a href="mailto:options@linncounty.org">options@linncounty.org</a></td>
<td>892-5800</td>
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<tr>
<td>Ryan White Program</td>
<td><a href="mailto:rwp@linncounty.org">rwp@linncounty.org</a></td>
<td>892-5770</td>
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<tr>
<td>CONSERVATION</td>
<td><a href="mailto:conservation@linncounty.org">conservation@linncounty.org</a></td>
<td>892-6450</td>
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<td>EMERGENCY MANAGEMENT</td>
<td><a href="mailto:ema@linncounty-ema.org">ema@linncounty-ema.org</a></td>
<td>892-6500</td>
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<td>SECONDARY ROADS</td>
<td><a href="mailto:engineer@linncounty.org">engineer@linncounty.org</a></td>
<td>892-6400</td>
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<td>FINANCE &amp; BUDGET</td>
<td><a href="mailto:finance@linncounty.org">finance@linncounty.org</a></td>
<td>892-5010</td>
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<td>HUMAN RESOURCES</td>
<td><a href="mailto:hr@linncounty.org">hr@linncounty.org</a></td>
<td>892-5120</td>
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<td>LIFTS</td>
<td><a href="mailto:lifts@linncounty.org">lifts@linncounty.org</a></td>
<td>892-5170</td>
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<tr>
<td>PLANNING &amp; DEVELOPMENT</td>
<td><a href="mailto:plan_dev@linncounty.org">plan_dev@linncounty.org</a></td>
<td>892-5130</td>
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<tr>
<td>PUBLIC HEALTH</td>
<td><a href="mailto:health@linncounty.org">health@linncounty.org</a></td>
<td>892-6000</td>
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<td>PURCHASING</td>
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<td>RECORDER</td>
<td><a href="mailto:recorder@linncounty.org">recorder@linncounty.org</a></td>
<td>892-5420</td>
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<td>RISK MANAGEMENT</td>
<td><a href="mailto:risk_mgmt@linncounty.org">risk_mgmt@linncounty.org</a></td>
<td>892-5200</td>
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<tr>
<td>SHERIFF’S OFFICE</td>
<td><a href="mailto:sheriff@linncounty.org">sheriff@linncounty.org</a></td>
<td>892-6100</td>
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<td>SOIL CONSERVATION</td>
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<td>377-5960</td>
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<tr>
<td>TREASURER</td>
<td><a href="mailto:treasurer@linncounty.org">treasurer@linncounty.org</a></td>
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<td>Motor Vehicle</td>
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<td>Property Taxes</td>
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<td>VETERAN AFFAIRS</td>
<td><a href="mailto:veteran@linncounty.org">veteran@linncounty.org</a></td>
<td>892-5160</td>
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